

20 September 1969

MEMORANDUM FOR: Mr. Coffey

[REDACTED]

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The attached paper was given to me by Ray [REDACTED] It is a draft and he would be appreciative of any suggestions or changes to firm up the paper.

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I think it is a great idea and may be one step by which we can improve our concept of computer applications and at the same time give us some depth in senior officers to study and consider computer applications. I would appreciate your review, suggestions and comments. We of course have the authority to do this through the external training program and OTR should be cranked into the paper as a focal point for arranging such training.

One approach to the DD/S would be to have one or more senior officers in each Office near the horizon for retirement to receive this training, then to follow and guide the programs of their respective Offices working directly with the younger technical specialists. I can envision several being attached to the DD/S Staff under [REDACTED] for the overview activities of DD/S Directorate problems. I would like to reply to [REDACTED] and encourage the presentation of this paper. Please prepare for me an appropriate reply after you have reviewed the attached.

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Att: Computer/Operations Research Skill  
Development Program--Draft

[REDACTED]